

FY2018 First-Quarter Financial Results









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New Product Launch

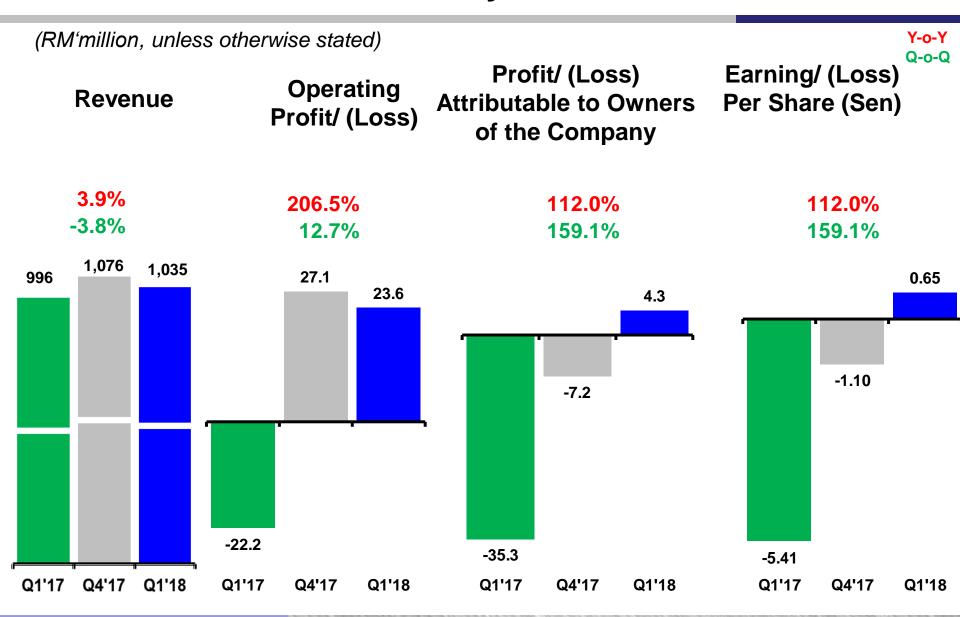


| Model | OTR without insurance |
|--|-----------------------|
| All-new Serena 2.0L Highway Star | RM135,500 |
| All-new Serena 2.0L Premium Highway Star | RM147,500 |

Business Review

1Q18 Sales Performance & Operation Review

Key Performance Indicators



QoQ Financials Review

| In RM'000, unless stated otherwise | 4Q17 | 1Q18 | Changes |
|--|-----------|-----------|---------|
| Net Revenue | 1 075 056 | 1 024 649 | 2 90/ |
| Net Revenue | 1,075,956 | 1,034,618 | -3.8% |
| Operating Profit | 27,066 | 23,641 | 12.7% |
| Profit Before Tax | 12,591 | 13,461 | -6.9% |
| (Loss)/ Profit Attributable to Owners of the Company | (7,189) | 4,252 | 159.1% |
| (Loss)/ Earnings per Share (Sen) | (1.10) | 0.65 | 159.1% |
| Shareholders' Fund | 2,795,879 | 2,803,533 | 0.3% |
| Net Asset per Share (RM) | 4.28 | 4.30 | 0.5% |

Profitability improved due to better margins

YoY Financials Review

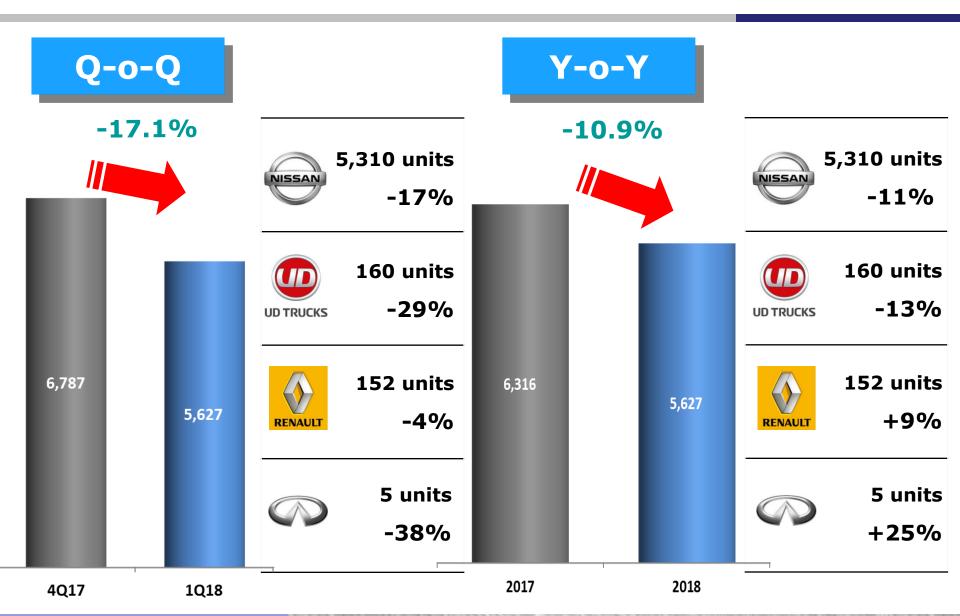
| In RM'000 , unless stated otherwise | 31-Mac-17 | 31-Mac-18 | Changes |
|--|-----------|-----------|---------|
| Revenue | 995,652 | 1,034,618 | 3.9% |
| Operating (Loss)/ Profit | (22,195) | 23,641 | 206.5% |
| (Loss)/ Profit Before Tax | (35,543) | 13,461 | 137.9% |
| (Loss)/ Profit After Tax | (37,460) | 2,087 | 105.6% |
| (Loss)/ Profit Attributable to Owners of the Company | (35,322) | 4,252 | 112.0% |
| (LPS)/ EPS (Sen) | (5.41) | 0.65 | 112.0% |

- Revenue (YoY) improved.
- Profitability improved due to better margins.

Segmental Performance

| In RM'000 | 4Q17 | 1Q18 | Change (%) |
|--------------------|-----------|-----------|---------------|
| Sales | | | |
| Automobiles | 1,055,711 | 1,007,126 | -4.6% |
| Financial services | 18,638 | 24,760 | 32.8% |
| Other operations | 1,607 | 2,732 | 70.0% |
| | 1,075,956 | 1,034,618 | -3.8% |
| EBITDA | | | |
| Automobiles | 47,846 | 48,187 | 0.7% |
| Financial services | 5,540 | 7,886 | 42.3% |
| Other operations | (1,498) | (2,102) | 40.3% |
| | 51,888 | 53,971 | 4.0% |
| EBITDA margin | | | |
| Automobiles | 4.5% | 4.8% | |
| Financial services | 29.7% | 31.8% | |
| Other operations | -93.2% | -76.9% | |
| | 4.8% | 5.2% | |

Malaysia Sales Performance



Source: MAA

Malaysia Sales Performance (Cont'd)

Malaysia

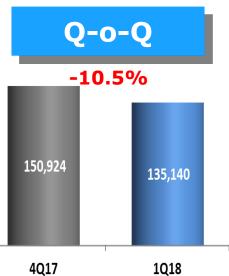
- YoY –10.9%: Due to competitive business environment.
- QoQ -17.1%: Due to seasonally slower first quarter.





Top 5 manufacturers





Y-o-Y

-4.0%

135,140

2018

140,839

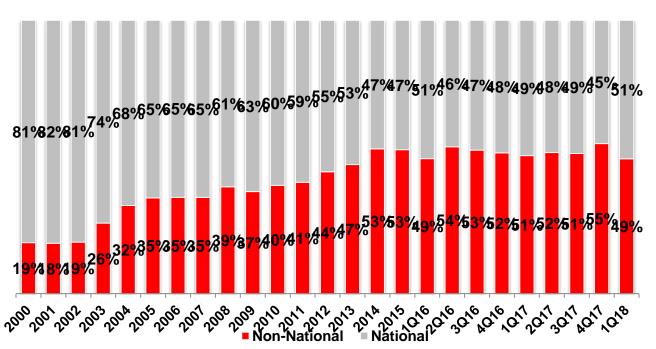
2017

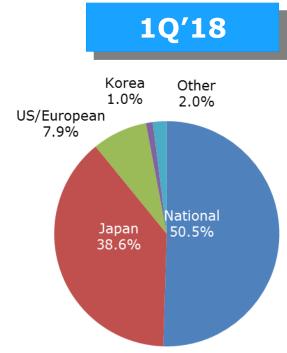


| | | Units | | Ma | arket Sha | re |
|---------|--------|--------|---------|-------|-----------|-------|
| | 1Q′18 | 4Q′17 | Changes | 1Q′18 | 4Q′17 | 2018 |
| Perodua | 55,568 | 53,307 | +4.2% | 41.1% | 35.3% | 41.1% |
| Proton | 12,843 | 14,694 | -12.6% | 9.5% | 9.7% | 9.5% |
| Honda | 24,182 | 30,769 | -21.4% | 17.9% | 20.4% | 17.9% |
| Toyota | 12,683 | 20,173 | -37.1% | 9.4% | 13.4% | 9.4% |
| Nissan | 5,310 | 6,395 | -17.0% | 3.9% | 4.2% | 3.9% |

Source: MAA

National brands regaining market share



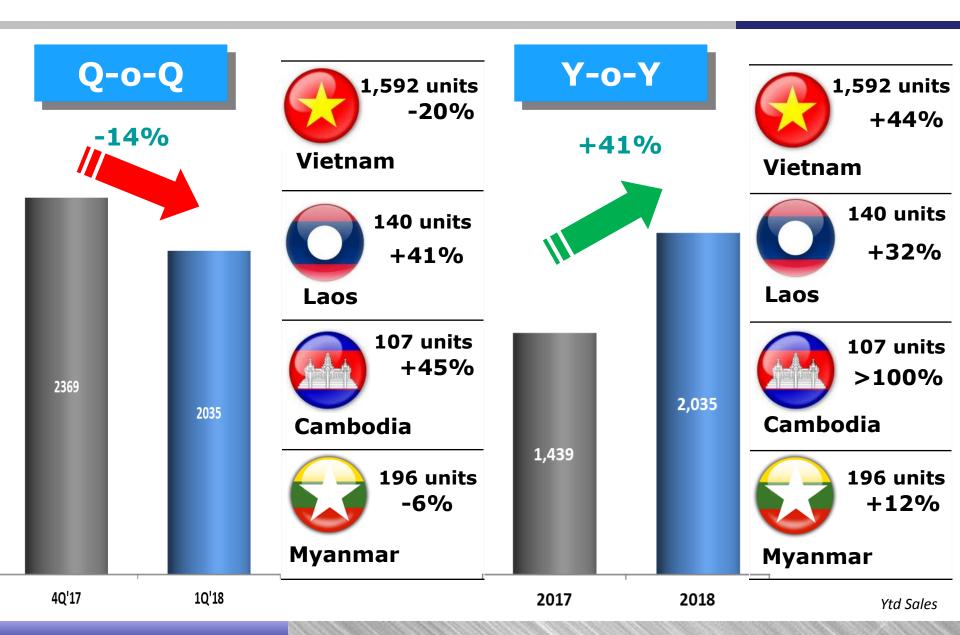


| | Q-o-Q % |
|---------|---------|
| Perodua | 4.2% |
| Proton | -12.6% |

| | Q-o-Q % |
|------------|---------|
| Toyota | -37.1% |
| Nissan | -17.0% |
| Honda | -21.4% |
| Mitsubishi | 27.5% |
| Isuzu | -24.7% |
| Mazda | 26.1% |

| | Q-o-Q % |
|----------|---------|
| Ford | -5.2% |
| VW | -22.5% |
| BMW | -15.6% |
| Mercedes | 2.0% |

Indochina Sales Performance



Indochina Sales Performance (Cont'd)

Indochina

- Y-o-Y, sales in Indochina increased by 41% due to overall improvement in the sales of Navara and X-trail in Vietnam, Cambodia and Laos.
- Decreased sales Q-o-Q in Vietnam was mainly due to lower sales for Navara following the issuance of Decree 116 compliance regulation in Vietnam.
- Danang assembly plant continued to be impacted by negative production variances.
- TC Motorcycle Vietnam which has exclusive distribution of Kawasaki is profitable with scalable potential. (Sales units: Q1 2018 – 530 units, Q4 2017 – 384 units)

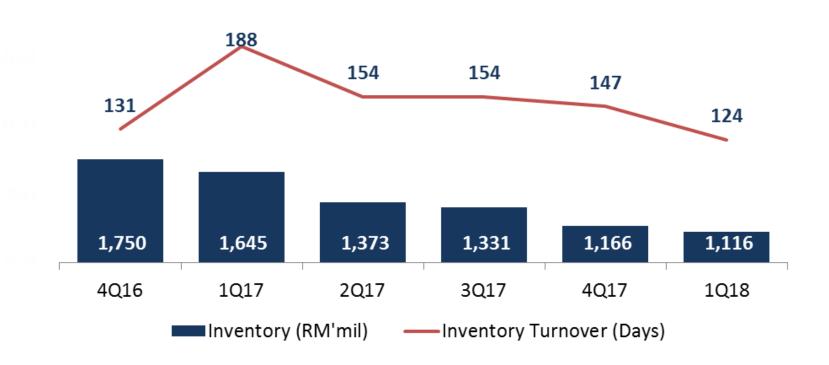




Business Review
1Q18 Sales Performance & Operation Review

Appendices

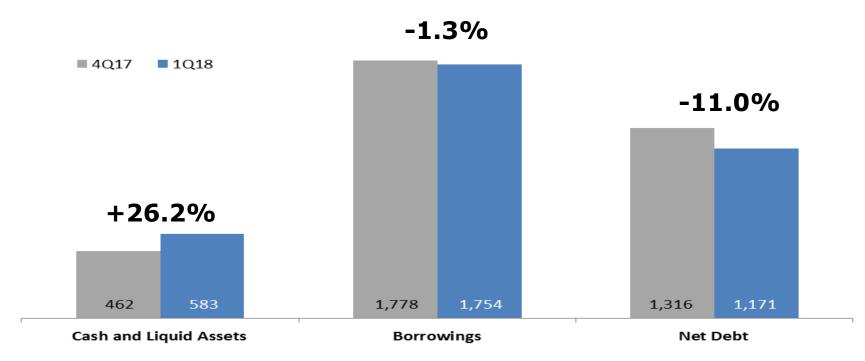
Inventory Management



Turnover days improved over the year due to efficient inventory management.

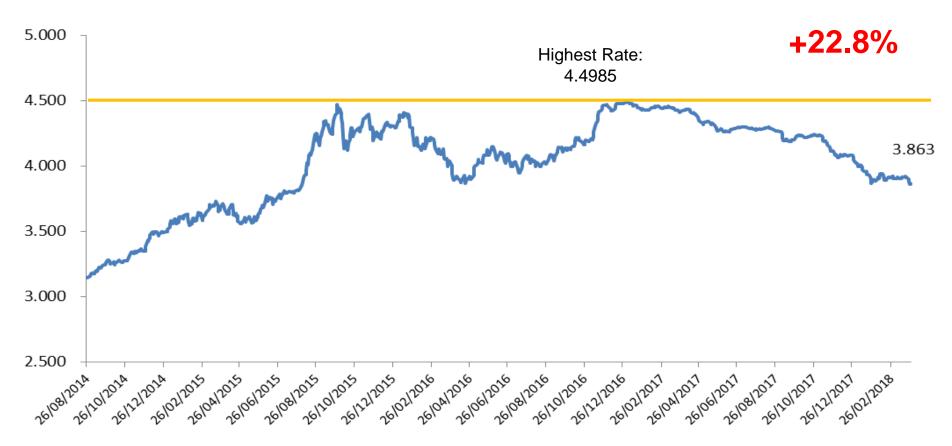
Liquidity Management

Cash Balance & Borrowings (RM'mil)



- Total borrowings slightly decreased due to repayment made during the quarter.
- Net gearing stood at 41.8%.

Foreign Exchange Management



Source: Bloomberg

- Ringgit vs U.S. Dollar fluctuated and strengthened towards the end of first quarter.
 It is hovering below 4 since then.
- We will take diligent steps to monitor the foreign currency risk and continue to exercise our hedging activities.

Thank you

