Tan Chong Motor Holdings Berhad

FY2019 Second-Quarter Financial Results









Cautionary Statement with Respect to Forward-Looking Statements

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These factors include (i) changes in economic conditions, currency exchange rates, the laws, regulations, government policies, or political instability in the market place, (ii) circumstances relating to our ability to introduce, in a timely manner, and achieve market acceptance of new products, and (iii) shortage of fuel or interruptions in transportation systems, labor strikes, work stoppages, or other interruptions to or difficulties in the employment of labor in the major markets where we purchase materials, components, and supplies for the production of our products or where our products are produced, distributed, or sold.

New Product Launch



All-New Nissan LEAF Official Price

OTR Price without Insurance

RM188,888

All-New Nissan LEAF Subscription Program

3 Years Contract

RM 3,500/month

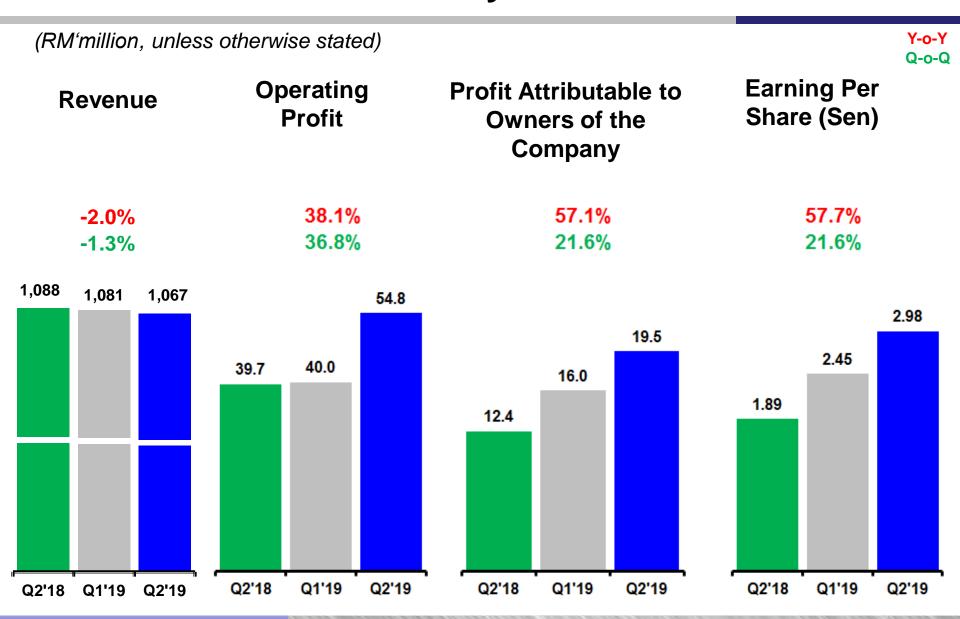
^{*} For Peninsular Malaysia

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Business Review

2Q19 Sales Performance & Operation Review

Key Performance Indicators



QoQ Financials Review

| In RM'000, unless stated otherwise | 1Q19 | 2Q19 | Changes |
|----------------------------------------------|-----------|-----------|---------|
| Net Revenue | 1,080,605 | 1,066,674 | -1.3% |
| Operating Profit | 40,042 | 54,768 | 36.8% |
| Profit Before Tax | 29,727 | 40,807 | 37.3% |
| Profit Attributable to Owners of the Company | 15,981 | 19,428 | 21.6% |
| Earnings per Share (Sen) | 2.45 | 2.98 | 21.6% |
| Shareholders' Fund | 2,858,248 | 2,857,123 | 0.0% |
| Net Asset per Share (RM) | 4.38 | 4.38 | 0.0% |

- Revenue decreased due to stiff competition in the automotive market.
- Profitability improved due to better margins.

YoY Financials Review

| In RM'000 , unless stated otherwise | 30-Jun-18 | 30-Jun-19 | Changes |
|----------------------------------------------|-----------|-----------|---------|
| Revenue | 2,122,934 | 2,147,279 | 1.1% |
| Operating Profit | 63,295 | 94,810 | 49.8% |
| Profit Before Tax | 38,266 | 70,534 | 84.3% |
| Profit After Tax | 11,955 | 36,269 | 203.4% |
| Profit Attributable to Owners of the Company | 16,615 | 35,409 | 113.1% |
| EPS (Sen) | 2.55 | 5.43 | 112.9% |

• For YoY, Revenue & Profitability improved due to higher sales and better sales mix due to the new models were launched in Malaysia and overseas market.

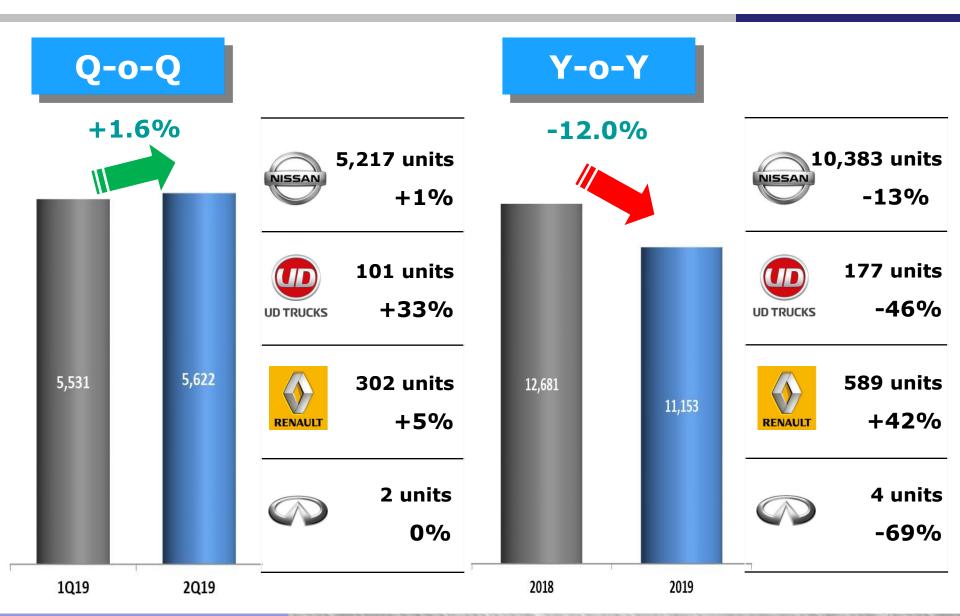
Segmental Performance

| In RM'000 | 1H18 | 1H19 | Change (%) |
|--------------------|-----------|-----------|---------------|
| Sales | | | |
| Automobiles | 2,069,853 | 2,096,615 | 1.3% |
| Financial services | 47,370 | 43,337 | -8.5% |
| Other operations | 5,711 | 7,327 | 28.3% |
| | 2,122,934 | 2,147,279 | 1.1% |
| EBITDA | | | |
| Automobiles | 101,827 | 149,554 | 46.9% |
| Financial services | 12,367 | 12,820 | 3.7% |
| Other operations | 8,908 | 2,838 | -68.1% |
| | 123,102 | 165,212 | 34.2% |
| EBITDA margin | | | |
| Automobiles | 4.9% | 7.1% | |
| Financial services | 26.1% | 29.6% | |
| Other operations | 156.0% | 38.7% | |
| | 5.8% | 7.7% | |

Geographical Performance

| In RM'000 | 1H18 | 1H19 | Change (%) |
|---------------|-----------|-----------|---------------|
| Sales | | | |
| Malaysia | 1,787,042 | 1,618,516 | -9.4% |
| Vietnam | 225,588 | 342,679 | 51.9% |
| Others | 110,304 | 186,084 | 68.7% |
| | 2,122,934 | 2,147,279 | 1.1% |
| EBITDA | | | |
| Malaysia | 128,462 | 159,791 | 24.4% |
| Vietnam | (12,986) | (9,445) | -27.3% |
| Others | 7,626 | 14,866 | 94.9% |
| | 123,102 | 165,212 | 34.2% |
| EBITDA margin | | | |
| Malaysia | 7.2% | 9.9% | |
| Vietnam | -5.8% | -2.8% | |
| Others | 6.9% | 8.0% | |
| | 5.8% | 7.7% | |

Malaysia Sales Performance



Source: MAA

Malaysia Sales Performance (Cont'd)

Malaysia

- YoY -12.0%: Due to competitive business environment.
- QoQ +1.6%: Due to Raya sales and launching of new facelifted Nissan X-Trail in April'19.





Top 5 manufacturers



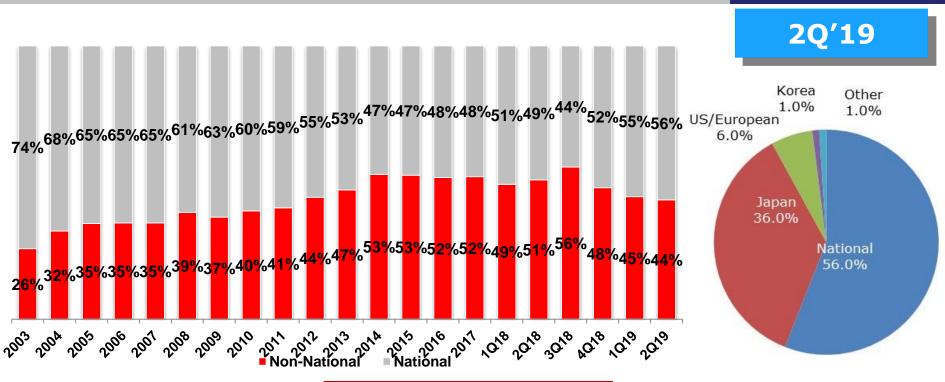


Top 5 manufacturers

| | Units | | Market Share | | | |
|---------|--------|--------|--------------|-------|-------|-------|
| | 2Q′19 | 1Q′19 | Changes | 2Q′19 | 1Q′19 | 2019 |
| Perodua | 61,123 | 60,659 | +0.8% | 39.9% | 42.4% | 41.1% |
| Proton | 25,237 | 18,281 | +38.1% | 16.5% | 12.8% | 14.7% |
| Honda | 22,070 | 22,190 | -0.5% | 14.4% | 15.5% | 14.9% |
| Toyota | 17,529 | 13,722 | +27.7% | 11.4% | 9.6% | 10.5% |
| Nissan | 5,217 | 5,166 | +1.0% | 3.4% | 3.6% | 3.5% |

Source: MAA

National brands regaining market share

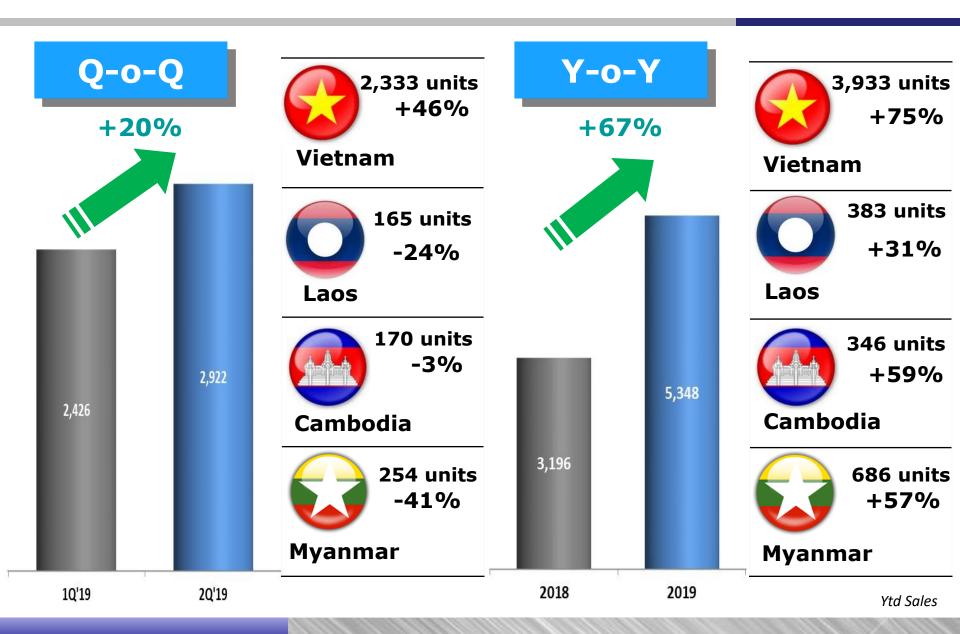


| | Q-o-Q % | | |
|---------|---------|--|--|
| Perodua | 0.8% | | |
| Proton | 38.1% | | |

| | Q-o-Q % |
|------------|---------|
| Toyota | 27.7% |
| Nissan | 1.0% |
| Honda | -0.5% |
| Mitsubishi | -13.6% |
| Isuzu | 17.3% |
| Mazda | -4.0% |

| | Q-o-Q % |
|----------|---------|
| Ford | -19.8% |
| VW | -10.0% |
| BMW | -3.7% |
| Mercedes | -12.8% |

Indochina Sales Performance



Indochina Sales Performance (Cont'd)

Indochina

- Y-o-Y, sales in Indochina increased by 67% was due to the overall improvement in sales.
- Q-o-Q, sales in Indochina increased by 20% was due to the higher sales in Vietnam.





Business Review 2Q19 Sales Performance & Operation Review

Appendices

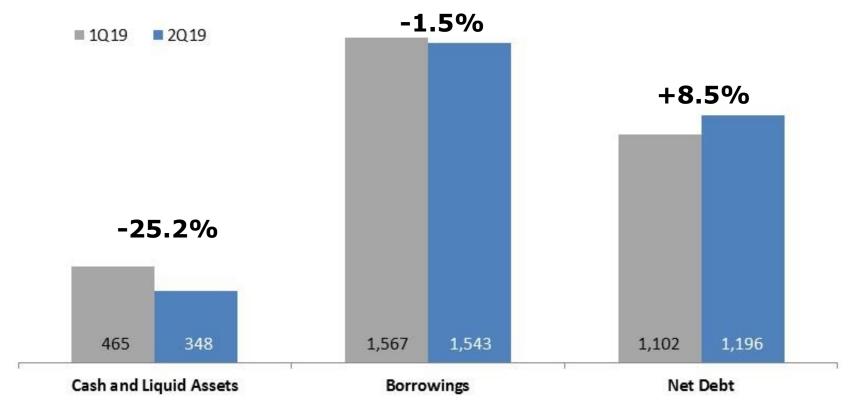
Inventory Management



- Turnover days increased due to competitive business environment.
- Stock-up for new facelifted X-Trail.

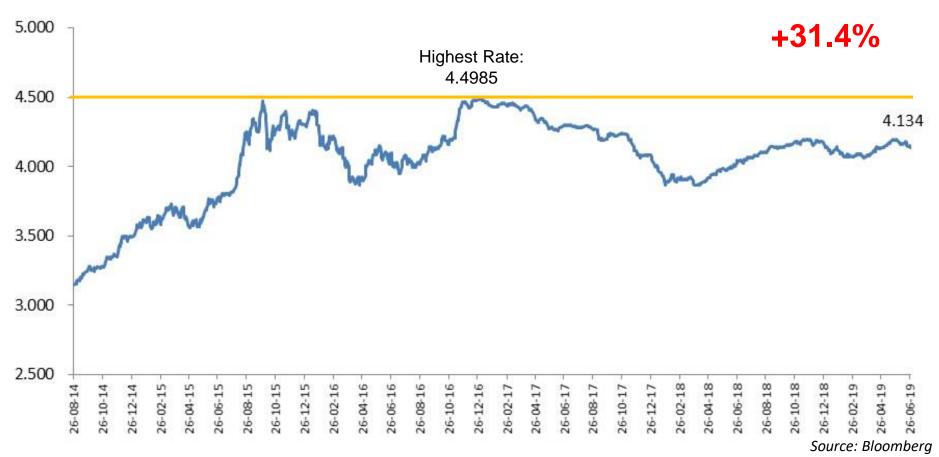
Liquidity Management

Cash Balance & Borrowings (RM'mil)



- Total borrowings slightly decreased due to repayment made during the quarter.
- Net gearing stood at 41.8% as at 30 June 2019.

Foreign Exchange Management



- Ringgit vs U.S. Dollar fluctuates during the year due to US-China trade wars and uncertainties in Malaysia's economy.
- We will take diligent steps to monitor the foreign currency risk and continue to exercise our hedging activities.

Thank you

